

### Bodo Mayerhof

Interim-Manager

Manager for Reorganisation, Company/Area-Analyses, Controlling, to bridge commercial Vacancies, Managing Direction Sparring, Project leader.

U-boat-Navigator - Controller - Board member - Freelancer since 2013 Interim-Manager, >30 y Project experience, >100 Projects

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Competence: Optimisation in ADMINISTRATION and SALES

Reorganisation - Personal support in Management - Analyses & Controlling

Experience: Project- und Interim-Management on site

all Management level, all commercial areas, all industries, intercultural

Method: Take the bearings, chart the course and reach the goal!

Implement structures, easy Controlling tools, Transparency

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Career:	U-Boat-Navigator (2y) → IT-Manager (2y) → VP Global Sales (4y)	<ul> <li>→ Commercial Clerk (5y)</li> <li>→ Controller (6y)</li> <li>→ Board member (3y)</li> </ul>	<ul> <li>→ Planner (2y)</li> <li>→ Director Administrate (3y)</li> <li>→ freelance (since 7y)</li> </ul>
Period  03.20 -  01.20 - 02.20  04.19 - 12.19  02.19 - 10.19  04.18 - 01.19  04.18 - 08.18  09.17 - 01.18  04.17 - 01.18  07.16 - 03.17  03.16 - 07.16  01.16 - 06.16  06.15 - 12.15  03.15 - 05.15  12.14 - 02.15	Position Project leader (unpaid) Managing Director Managing Director Project leader Managing Director Project leader Director Administration Project leader Director Administration Project leader Director Administration Project leader Project leader Project leader Project leader	Industry Corona Real Estate IT Petfood Fish Trading Bundesliga Fish Trading Food Building material Bundesliga Logistics Logistics Bundesliga Consumer goods	Commercial sector Church & Social Sponsoring Income property & Marketing Digitizing New-Business-Development Administration Fund-raiser project Reorganisation IT ERP-System Controlling & Processes Fund-raiser project Organisation & Cost-Center IT ERP-System Fund-raiser project Market entry
11.13 – 12.14 02.13 – 10.13	Managing Director Project leader	Automotive Services	Start-up Reorganisation
01.11 - 01.13	VP Global Sales + M&A	Pharma/Food	global Management
06.09 – 12.10	VP Global Sales	Pharma/Food	Sales & Subsidiaries
06.06 - 05.09	Director Administration	Pharma/Food	Consolidation, IT
06.96 – 05.06	Controller, IT, R&D Project	-	Controlling
04.86 – 05.96	U-boat-Nav., Commercial		Navy, Education, Practice

#### A. Restructurings, new Foundations, Merger & Acquisitions:

20 companies in all global A+B-markets, Results: Significant improvements by own Subsidiaries and Rep-Offices. Implementation on-site by interdisciplinary/intercultural people management.

#### B. Operative Subsidiary Management:

USA (facility III), Mexico, Brasil, Argentina, EU North (facility I+II in DE), Poland, Hungary, Ukraine, Russia, Spain, Turkey, South Africa (facility V), Iran (Rep-Office), India (facility IV), China (Rep-Office), Taiwan, Thailand, Malaysia, Indonesia, Philippines

C. Other Improvements, also international on-site:

Cost- and Profit-Center-Calculations, global Rolling-Forecast-System, Pricing, CRM, SAP-Releasechange, MS, Target-Agreements, MIS – Management-Info-System online, Competency and Subsidiary-Policies, Cost-Cutting-Programs, online Reporting-Systems, social & own Investments

#### Take the bearings, chart the course and reach the goal!

Dear Sir or Madam

I herewith offer my practical enforcement in all industries as temporary commercial Manager, on short term and also international.

#### Experience and Competence:

From U-Boat Navigator to Board-member and then freelance, I was able in more than 30 years of practice to realize over 100 projects successfully. I worked for more than 20 years in one Company with more than 600 employees, managing 280 Mio. Euro Budget incl. 20 Subsidiaries for the global A+B markets.

Since 2013 I am Interim-Manager with "hands-on-mentality", I optimize companies in all industries with the beneficial view from outside. On demand I can support Management interdisciplinary, intercultural und fluent in English as well. I am using your present resources, optimize business-processes and cover company values.

Reorganisation:	Management-Support:	Controlling:
Company/Area-Analyses	Interim-Management	Structures
Business processes	Digitizing	Navigation
Finances	Internal Communication	Budget

#### Method:

I am consequently focussed on restoration of transparency with my approach: Implementation of structures + user-pays-principal + simplicity

Up to now I profit from my first U-boat-Navigator experience, where I learned precise preparation of information. With my referred knowledge I understand extensive dataflow, find and evaluate weak points and potentials. I analyse down to sub-categories and areas with a good address to colleagues and direct reports.

Every single Task I follow-up individually, incl. the context of time and operative matters:

A Taka tha baawin na	Actual quantity taken     Trulyation	also for Sub-categories incl. SWOT
A. Take the bearings	2. Evaluation	Facts and figures for transparency
	3. Solution options	generally max. 3 options
B. Chart the course	4. Decision	define common target(s)
	5. Choose PMO	Project-Management-Office
C. Reach the goal	6. Enforcement	Dynamic Project Management & Controlling
	7. Transfer	Knowledge transfer by Trainings and Inspections

If your requirements would fit to my profile, I would appreciate your direct contact. You will find my personal information via the attached Fact-sheet.

Letter of recommendation and project reports are available on request.

I am available and could by contacted via mail or directly via phone +49 (0)176 3075 3862.

Thank you very much for your attention and I am looking forward to get your feedback.

With best regards from the North Sea,

· Jemphref

Bodo Mayerhof



### REORGANISATION

# Company/Area Analyses

Company value Evaluation operative Power Strategy development

### **Business process**

OTC (Order-to-Cash)
Time-waster
Cost-Benefit-Balance

### **Finances**

Income strengthening Cost-Cutting-Programs Liquidity improvements

### **MANAGEMENT**

# Interim-Manager

Bridge Vacancies Managing Direction Support Project Management

# **Business digital**

IT-Security
Digital Processes
Digitale Market Development

## **Internal Communication**

Target-Agreements
Regular Meetings
Reporting

#### CONTROLLING

### **Structures**

Cost-Center Master Data User-pays-principal

### **Navigation**

Key-Performance-Indicator Controlling Tools Personnel or Outsourcing

# Budget

Whole Budget Process Sales Planning Supply chain